

**Senior Management Assurance Statements Category Analysis
Mid Year 2017/18**

Assurance Statement Category	Not in Place	Limited Application	Mixed Application	Strong Application	Embedded	Strong +
1. Risk Management	0%	0% (16/17 3%)	14% (5) (16/17 40%)	77% (27) (16/17 49%)	9% (3) (16/17 Unchanged)	86% (16/17 57%)
2. Partnership / Collaborative Governance	0%	0%	64% (9) (16/17 50%)	36% (5) (16/17 50%)	0%	36% (16/17 50%)
3. Compliance	0%	0%	21% (3) (16/17 29%)	79% (11) (16/17 71%)	0%	79% (16/17 71%)
4. Programme and Project Assurance	0%	0% (16/17 9%)	19% (4) (16/17 29%)	76% (16) (16/17 62%)	5% (1)	81% (16/17 62%)
5. Budget Monitoring	0%	0% (16/17 14%)	21% (3) (16/17 14%)	57% (8) (16/17 50%)	21% (3) (16/17 Unchanged)	78% (16/17 71%)
6. Planning and Decision Making	0%	0%	38% (8) (16/17 48%)	62% (13) (16/17 52%)	0%	62% (16/17 52%)
7. Internal Control Environment	0%	0%	9% (2) (16/17 14%)	86% (18) (16/17 81%)	5% (1) (16/17 5%)	91% (16/17 86%)
8. Fraud & Financial Impropriety	0%	0%	14% (1)	86% (6) (16/17 100%)	0%	86% (16/17 100%)
9. Performance Measurement & Management	0%	0%	14% (2) (16/17 7%)	72% (10) (16/17 79%)	14% (2) (16/17 14%)	85% (16/17 93%)
Totals	0%	0% (16/17 3%)	23% (37) (16/17 29%)	71% (114) (16/17 62%)	6% (10) (16/17 Unchanged)	77% (16/17 68%)